Executive Council

1999-2000

Annual Report

Alberta

GOVERNMENT OF ALBERTA

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Preface

The Public Accounts of Alberta are prepared in accordance with the Financial Administration Act and the Government Accountability Act. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 18 ministries.

The annual report of the Government of Alberta released in June contains the Provincial Treasurer's accountability statement, the financial statements of the Province and a comparison of the actual performance results to desired results set out in the government's business plan.

This annual report of Executive Council contains the Minister's accountability statement, the audited financial statements of the ministry and a comparison of actual performance results to desired results set out in the ministry's business plan. This ministry annual report also includes:

- **the financial statements of entities making up the ministry, including the Office of the Premier/General Administration, the Public Affairs Bureau; and**
- **other financial information as required by the Financial Administration Act and Government Accountability Act, either as separate reports or as part of financial statements, to the extent that the ministry has anything to report.**

Statement of Accountability

Executive Council's Annual Report for the year ended March 31, 2000 was prepared under my direction in accordance with the Government Accountability Act and the government's accounting policies. All of the government's policy decisions as at September 25, 2000 with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.

Ralph Klein
Premier

Message from the Minister Responsible for Executive Council

Executive Council works to ensure that Albertans receive responsive and efficient services from their government. Our key objectives are to create programs and services that are specifically targeted to meet public needs and to deliver those services at a reasonable cost. Over the past year, we continued in our efforts to find coordinated cross-government solutions to the challenges we face as a government and as a province.

One of those initiatives is the Alberta Corporate Service Centre (ACSC), which is expected to save an estimated $32 million each year once fully implemented, by increasing efficiency and reducing overlap. This year, $284,000 in start-up costs were incurred for the planning and development of ACSC services to be delivered in the coming years. ACSC highlights and key activities will be reported in the 2000-2001 annual report for Executive Council.

This annual report includes the Public Affairs Bureau, which ensures effective communications between government and Albertans. This report also includes a summary of performance measures results, as well as Executive Council's financial statements for the 1999-2000 fiscal year. Due to government restructuring announced in May 1999, this is the first Executive Council annual report to include Protocol, formerly of International and Intergovernmental Relations. This is also the first annual report without the Northern Alberta Development Council, which now reports to the Ministry of Resource Development. Some of the initiatives and achievements outlined in this report include:

- offering Albertans increased public involvement through the new Alberta Connects comment lines and Internet site, summits and forums;
- comprehensive communications support to government programs and services affecting Albertans and their communities;
- the innovative use of new communications technologies, including the creation of an interactive "virtual forum" as part of the Alberta Children's Forum; and expanding the use of these communications technologies through the government's Home Page and the Queen's Printer Bookstore.

Through 1999-2000, Executive Council is consistent in its efforts to respond to Albertans' priorities. This consistency, along with a continued desire to enhance the delivery of services to Albertans, ensures that government is always ready to provide the kinds of programs and services Albertans want and need in the new millennium.

Ralph Klein
Premier

Management's Responsibility for Reporting

Executive Council includes: the Offices of the Premier and the Lieutenant Governor and general administrative support to members and committees of Executive Council; Protocol; the Public Affairs Bureau; and effective April 2000, the Alberta Corporate Service Centre.

The executives of the individual entities within the ministry have the primary responsibility and accountability for the respective entities. Collectively, we ensure the ministry complies with all relevant legislation, regulations and policies.

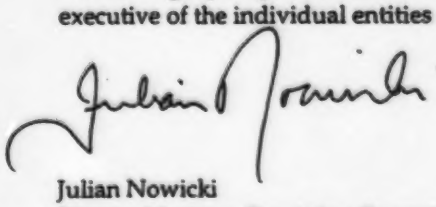
Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the ministry for the year ended March 31, 2000, rests with the Premier, Minister Responsible for Executive Council. Under the direction of the Minister Responsible, I oversee the preparation of the ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgements. The financial statements are prepared in accordance with the government's stated accounting policies.

As Deputy Minister, in addition to program responsibilities, I establish and maintain the ministry's financial administration and reporting functions. The ministry maintains systems of financial management and internal control which give consideration to costs, benefits, and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under ministry administration;
- provide Treasury Board, the Provincial Treasurer and the Minister Responsible any information needed to fulfil their responsibilities; and
- facilitate preparation of ministry business plans and annual reports required under the Government Accountability Act.

In fulfilling my responsibilities for the ministry, I have relied, as necessary, on the executive of the individual entities within the ministry.



Julian Nowicki
Deputy Minister, Executive Council

Executive Council

1999-2000

Annual Report

Public Affairs Bureau

Public Affairs Bureau 1999-2000 Highlights

The mission of the Public Affairs Bureau is to help the government in its ongoing dialogue with Albertans by providing quality, coordinated and cost-effective communications services.

Some of the Bureau's key accomplishments for the 1999-2000 fiscal year include:

- offering Albertans increased public involvement through the Alberta Connects initiative (including a toll-free phone comment line and Internet access to government), Alberta Children's Forum, Minister's Forum on Learning, Health Summit '99, and the Alberta Summit on Justice, to name a few;

- comprehensive communications support to government programs and services affecting Albertans and their communities, such as a Community Development Conference, Edmonton Homeless Count, Education property taxes, Health Care Protection Act, Protection Against Family Violence Act, Treaty 8 celebrations, and several trade missions;

- publishing the most comprehensive Government of Alberta telephone directory ever, providing access to telephone numbers, fax numbers and e-mail addresses from one source. The complete up-to-date Government of Alberta listings was also introduced to the Internet at www.gov.ab.ca/directory;

- continuing to revise the Statutes of Alberta, which is well on its way to making the Official Legislation more accessible to Albertans. 1999-2000 saw the completion of the research and development phase in revising the Statutes of Alberta;

- the innovative use of new communications technologies, including the creation of an interactive "virtual forum" as part of the Alberta Children's Forum, and introducing the use of images, audio and video clips on the Government of Alberta web site and Premier's Home Page;

- ongoing efforts to deliver quality service and products to Albertans in the most cost-effective way possible, through initiatives such as enhancing public feedback options on the Premier's Home Page, increasing the use of Alberta Connects as an information link in government publications and on the Internet, publishing eight editions of *Report to Albertans* in daily, weekly and community newsletters across the province, and producing four Alberta Connects television programs covering Budget '99, education, the economy, and health care, along with the Premier's Televised Address; and

- creating and managing an electronic newspaper clipping service (*e-Clips*) for shared use across government.

Organization Chart

Managing Director
• provides overall management of the Public Affairs Bureau
Phone: 427-4350
Communications Resources
Queen's Printer Bookstores
• produces and sells Alberta's laws, the Alberta Gazette, related legal material, and other government publications through bookstores in Edmonton and Calgary
• publishes the Alberta Gazette
Phone: 427-4952
Publishing Services
• maintains the Alberta Government Home Page and the Alberta Connects web site
• distributes government news releases and announcements
• provides Internet related consultative support to ministries
• provides consultation and purchasing services for advertising, print and graphic design needs of government ministries
Phone: 427-2698
Communications Technologies
• provides research and implementation support for new communications technologies
• provides support for Public Affairs Bureau technology
Phone: 427-9274
Human Resources, Administration and RITE
Human Resources and Administration
• provides payroll and benefits, manpower planning, recruitment, training and other human resource support services
• provides financial and administrative services, including budgets and forecasts
• manages business planning, annual reporting and performance measures process
• coordinates records management and FOIP
• provides internal writing and editing services
Phone: 422-4097
RITE Telephone System
• operates the RITE telephone system providing Albertans with toll-free access to government
• provides training, conference calling and RITE Help Desk services to Alberta Government offices
• compiles and produces the Government of Alberta telephone directory
Phone: 422-4097
Corporate Communications
Communications Operations
• professional communications staff seconded to ministries provide expertise and consultation on the development and implementation of communications plans and programs
• provides planning, coordination and execution of cross-government communications initiatives
• coordinates communications during public emergencies
Phone: 415-0892
Calgary Service Bureau
• provides communications support and coordination to government for the Calgary region and southern Alberta
• acts as a resource and contact for Calgary and southern Alberta media
Phone: (403) 297-3191

Operational Overview

Our clients are:
- Albertans receiving information from government;
- Queen's Printer Bookstore customers;
- RITE telephone system users; and
- ministry clients using central Bureau and communications branch services.

The Public Affairs Bureau's spending for 1999-2000 was $256,000 below its authorized total of $8.97 million. Bureau revenues exceeded the target of $1.525 million by more than $274,000.

The eight core businesses of the Public Affairs Bureau are to:

1. supply professionals to government ministries to develop and implement communications programs;
2. provide communications planning and consulting support to government;
3. coordinate government communications to and from Albertans on government initiatives, and during public emergencies;
4. provide specialized writing and editing services to government;
5. manage the Regional Information Telephone Enquiries (RITE) system, to give Albertans toll-free access to government;
6. publish and sell Alberta's laws and other government materials, and operate the Queen's Printer Bookstores in Edmonton and Calgary;
7. deliver information, including managing the government's use of information technology (e.g. the government's Internet Home Page, and the province-wide distribution of news releases) and technical support for major government news conferences and announcements; and
8. help government ministries purchase communications support services, including advertising, printing and graphic design.

The Government of Alberta Home Page received over **2.4 million** page requests over the 1999-2000 fiscal year.

The Bureau coordinated the purchase of more than **$7 million** worth of advertising services and some **$5 million** worth of print and graphic design services on behalf of government ministries in 1999-2000.

- 1999-2000 marked the introduction of the Public Affairs Officer Certification Program. Launched in February 2000, the program supports professional development, encourages career growth and recognizes outstanding Public Affairs Officers who have achieved a high level of competency and professionalism.

- The Public Affairs Officer Internship Program was launched in January 2000. Four people started their nine-month internships, designed to provide a number of training and hands-on opportunities, developing entry-level communications professionals for the Public Affairs Bureau.

- The Bureau's *People At Their Best* recognition program was expanded in 1999-2000. The new Thank You card component encourages staff to be involved in a spontaneous, timely and informal method of recognition. From September of 1999 to January 2000, 265 recognition cards were presented to staff, averaging 53 per month.

- Feedback from Bureau staff collected for the *Government of Alberta Core Human Resource Measures Project – 1999 Survey of Employees* continues to show an increase in overall satisfaction among employees at the Bureau.

- The 1999 In-House Training Calendar featured sessions to develop management skills across the organization, including *Face to Face Leadership – Part one and two* (developmental sessions for non-management staff); and a one-day Service Excellence Conference on leadership skills. These courses were part of a comprehensive in-house training calendar covering 25 communications, technical and professional development sessions. Staff can also access an annual learning account to help enhance their overall professional skills.

Core human resource measures

A 1999 survey of PAB s showed:

- **95%** of PAB employe are satisfied in their w as a Government of Alberta employee;
- **93%** of PAB employe understand the Government of Alberta goals and priorities; ar
- overall, higher results 1999 than 1998 in all b four of the 26 question

1999-2000 Key Activities

The Public Affairs Bureau met its business plan objectives for 1999-2000 through a wide variety of projects and initiatives, including the following examples.

Goal 1
Increase Communications with Albertans in the Areas They Identify as Top Priorities

The Bureau assigns communications staff to ministries across government to help ensure the strategic planning, development and delivery of public information programs. Communications initiatives in top priority areas in 1999-2000 include:

- *Health Care Protection Act* (Health and Wellness) – Communicated to Albertans through a series of initiatives, including the Premier's television announcement, a Bill 11 web site, automatic e-mail updates to Albertans who requested it, newspaper updates, and mailing a complete copy of the proposed legislation to Alberta households;
- *Student Health Initiative* (Learning) – Successfully communicated, resulting in significant local media coverage of an initiative that improves access to integrated health and related support services for children with special health needs who are registered in school programs;
- *Get Ready Alberta* (Economic Development) – Strengthening the Alberta Advantage is the province's new economic strategy, launched February 2000. The strategy is communicated with Albertans via the Internet, newspaper updates, media reports, as well as distributed to key stakeholder groups including the education, business, environment, technology, and agriculture sectors;

- *a new innovative web site* (Justice and Attorney General) www.gov.ab.ca/just/ – Reviewed and approved content, and assumed responsibility for the management of the site;
- *The Fair Trading Act* (Government Services) – Supported communication initiatives to raise consumer awareness and promote a fair marketplace;
- *Community Development Conference* (Community Development) – Provided communications planning support and media liaison for this, the first conference of its kind, designed to assist communities to build and maintain a high quality of life in Alberta;
- *Symposium on Aging Conference* (Community Development) – Provided strategic communications planning and media relations for 15 public focus groups; and
- *electronic communications* – Bureau staff continued to respond to the increasing demand for information in electronic formats. A range of resources developed in 1999-2000 include opportunities for Albertans to provide feedback through the Premier's Home Page and Children's Forum web site (Children's Services).

Goal 2
Make Government Information More Accessible to Albertans

Public involvement – Communications staff assist their client ministries in a variety of public consultations across Alberta. A record number of Albertans communicated their views about important issues facing the province in 1999-2000. Of those:

- 36,000 Albertans attended nearly 900 meetings and workshops;
- more than 23,000 oral and written submissions were provided at public hearings and meetings; and
- almost 838,000 Albertans used government information lines to express their opinions and request information.

This participation (897,000 Albertans) is an increase of 30,000 over 1998. Examples of communication support to public involvement in 1999-2000 include:

- more than 1,000 Albertans including 100 youth delegates took part in the *Alberta Children's Forum* in October 1999;
- 200 Albertans from across the province provided valuable input on ways to foster lifelong learning at the *Minister's Forum on Learning;*
- 200 Albertans took part in *Health Summit '99*, a forum to exchange views and develop recommendations on the future of Alberta's health system;

Access to information through ACN

The Alberta Communications Network (ACN) provides media and public access to Alberta government news releases. In 1999-2000, ACN:

- provided access to more than **1,500** news releases and announcements;
- recorded **485,000** document requests from www.gov.ab.ca/acn.cfm; and
- received more than **5,200** requests for news releases through its fax-on-demand service resulting in the fax distribution of more than **11,200** documents.

- more than 500 Albertans were involved in a comprehensive review of the programs, funding and accountability *of Persons with Developmental Disabilities Boards;*
- the *Alberta Summit on Justice* gathered 150 delegates. The three-day summit produced 485 recommendations;
- Alberta Infrastructure consulted over 3,300 Albertans on the *Traffic Safety Act;* and
- the *Electricity Branch of Alberta Resource Development* consulted extensively with Albertans on the final phases of restructuring Alberta's electric industry.

Alberta Connects - February 2000 marked the first anniversary of Alberta Connects, an easily accessible method for Albertans to voice their opinions and ask for information about any government program, service or initiative. Alberta Connects includes a toll-free telephone line callers can use to ask for information and provide feedback as well as a web site that allows Albertans to access information, send the government a comment or question and receive a reply by e-mail.

RITE Telephone System - RITE serves as Albertans' toll-free province-wide connection to the Alberta Government. From January 1999 to January 2000, there were almost 6.2 million calls to the system, up from 5.8 million calls the year prior. Out of the total calls through the RITE telephone system, approximately 25 per cent are handled by RITE operators, while 75 per cent of callers complete their call using the auto-connect option. The new Government of Alberta telephone directory was introduced, the most comprehensive since directories were first introduced 20 years ago. The directory is sold through the Queen's Printer Bookstore and can also be accessed on-line at www.gov.ab.ca/directory - which is updated daily.

Y2K - Bureau staff provided support surrounding the Year 2000 issue, primarily in relation to the cross-sector group responsible for the Y2K Alberta initiative. Staff also supplied communications consultation to the Office of the Chief Information Officer and were involved in the first interim report on the status of provincial government mission critical systems. Communications staff also assisted client ministries with their Y2K communications activities.

Goal 3
Improve the Coordination and Efficiency of Communications Across Government

Alberta Connects - Agriculture, Food and Rural Development, Economic Development, Environment, Health and Wellness, Infrastructure, Learning, Resource Development and Treasury coordinated efforts during the production of Alberta Connects television programs, and the *Report to Albertans* in newspapers across the province.

Alberta Connects

Through the 1999-2000 fiscal year, Alberta Connects logged:

- **83,000** page requests the Internet site;
- almost **3,000** comment and **3,300** questions through the web site;
- more than **18,000** calls to the Alberta Connect toll-free telephone line.

The web site can be found at: **www.albertaconnects.go ab.ca.** Albertans can also reach Alberta Connects toll-free from anywhere in the province by dialing 310-4455.

RITE Telephone System

From January 1999 to January 2000, there were almost **6.2 million** calls to the RITE telephone system

There is toll-free access to government for Albertans calling from anywhere in th province at 310-0000 or 1-800-232-7215 for the hearing impaired.

There is an on-line Government of Alberta telephone directory: **www.gov.ab.ca/directory**

99-2000 coordinated tiatives include:

am Alberta mission to the cific Rim and Mexico - onomic Development; source Development; riculture, Food and Rural velopment

unch of the Alberta Youth nployment Strategy – arning; Human Resources d Employment

K preparations – Human sources and nployment; Municipal airs; Innovation and ience

oto radar guidelines – rastructure; Justice and orney General

edia buying savings r government inistries

99-2000 - $408,000

98-99 - $279,000

97-98 - $259,000

Legal Research on the Internet - Queen's Printer Bookstore, Justice and Attorney General, the Legislative Assembly, and the Legal Education Society of Alberta hosted a series of workshops across Alberta introducing legal professionals to QP Source, a web site providing access to all Alberta's laws.

Budget 2000 - Treasury Communications continued to improve the cross-government communications process surrounding the Provincial Budget. Staff from across government worked with Treasury to ensure quick and convenient access to high quality communications and materials.

Emergency response communications - Several ministries worked with regional government staff, the Town of Taber, and various community groups to coordinate communications and work with international media following the Taber tragedy. Additionally, Human Resources and Employment, Environment and Municipal Affairs combined efforts following the Hub Oil explosion and fire in Calgary in August 1999.

Agency of Record for media buying - This is the third year the Bureau has used an Agency of Record for Media Buying (AORMB) to drive down costs associated with purchasing advertising for government in print and electronic media. The AORMB reported savings of over $408,000 when compared to what other advertisers might have paid.

Communication innovations - Bureau staff across government continue to look to new technologies to make communications operations more efficient. For example, the Bureau developed *e-Clips*, a new electronic newspaper clipping service for use across government. Children's Services Communications created a web site for the Alberta Children's Forum, including an innovative "virtual forum"; Municipal Affairs Communications utilized innovative technology to keep Albertans informed about Y2K preparedness and transition to Year 2000 events around the world; the Bureau's Publishing Services branch created an Alberta Connects comment system; and Economic Development Communications developed a "virtual" media room for trade missions.

Publication efficiencies - Queen's Printer Bookstore now publishes and distributes the Alberta Court Calendar, creating time and cost-savings for Justice and Attorney General.

Alberta is the only province in Canada to offer all Statutes and Regulations in a full range of regularly updated electronic formats. Alberta legislation posted on the QP Source Internet is updated weekly. Most other jurisdictions update on a semi-annual basis.

Goal 4

Deliver Products and Services that Allow Us to Meet or Exceed Revenue Projections and Customer Needs

Revised Statutes of Alberta - The Revised Statutes of Alberta is well on its way to making the Official Legislation more accessible to Albertans. 1999-2000 saw the completion of the research and development phase in revising the Statutes of Alberta. The revision and conversion, the first of its kind in 20 years, will result in

the number of bound volumes reduced to approximately 12 volumes from the current 27. The newly created standard format will enable consistent publishing across a variety of media.

Electronic commerce - *QP On-line* provides world-wide 24-hour shopping access to the Bookstore's inventory of over 3,300 items. On-line shopping has seen monthly growth in usage and revenues since its introduction.

QP Source CD-ROM - Queen's Printer Bookstore staff continue to make improvements to the legal resource, QP Source. Changes include upgrades to the search software and improvements to the CD-ROM installation process. This year, historical QP Source CD-ROM's for 1996, 1997, 1998 and 1999 and an Orders-in-Council CD-ROM were developed.

QP Source Internet for professionals - Revenue from QP Source Internet subscriptions have increased as a result of changes that saw the subscription-based QP Source site for professionals grow to include several new databases for legislation.

Partnerships with the private sector - Queen's Printer Bookstore continues to expand its co-publishing initiatives to the private sector, resulting in a new range of value-added products for Albertans. An example includes the *Workplace Hazardous Materials Information System Audit (WHMIS) Compliance Manuals* (produced in conjunction with Human Resources and Employment and a private sector organization).

Queen's Printer Bookstore 1999-2000 achievements include:

- assumed the responsibilit for publishing and distributing the Alberta Co Calendar;
- raised awareness of Alber legislation products throug participation in forums and conferences;
- upgraded all Queen's Prin electronic products to be Year 2000 compliant;
- hosted a series of workshops across Alberta introducing legal professionals to QP Sourc Internet;
- partnered with various government and legal professionals to update specific Act indexes; and
- increased the sale of fede legislation including Canadian Standards Association publications b 20 per cent.

For information about Quee Printer Bookstore products:

- call 427-4952 in Edmonton (for toll-free connection fro anywhere in Alberta, dial 310-0000);
- on-line shopping is availab at: www.gov.ab.ca/qp; and
- you can e-mail the Bookst at: **qp@gov.ab.ca/**

Executive Council

1999-2000

Annual Report

Results Analysis

REPORT OF THE AUDITOR GENERAL ON THE RESULTS OF APPLYING SPECIFIED AUDIT PROCEDURES TO PERFORMANCE MEASURES

To the Members of the Legislative Assembly:

I have performed the following procedures in connection with the Ministry of Executive Council's performance measures included in the *1999-2000 Annual Report of the Ministry of Executive Council* as presented on pages 19 to 21.

1. Information obtained from an independent source, such as Statistics Canada, was agreed with the information supplied by the stated source. Information provided internally was agreed to the reports from the systems used to develop the information.

2. The calculations that converted source information into reported measures were tested.

3. The appropriateness of the description of each measure's methodology was assessed.

As a result of applying the above procedures, I found no exceptions. However, these procedures do not constitute an audit of the set of performance measures and therefore I express no opinion on the set of measures included in the *1999-2000 Annual Report of the Ministry of Executive Council.*

Peter Valentine

FCA
Auditor General

Edmonton, Alberta
July 12, 2000

Overview

- The Public Affairs Bureau's performance measures for 1999-2000 remained within one percent of the previous year's results. New measures were added this year to provide results for the Bureau's goal of increasing communications with Albertans in the areas they identify as top priorities. Measures for goals one and two are within three to nine percent of the target. Measures for goals three and four are all within one percent or less of the goal. Work will continue to reach or exceed the targets set out for each goal.

- The Bureau exceeded its target related to Queen's Printer Bookstore, moving beyond the goal of $1.525 million to reach a total revenue of $1.799 million. This year saw a high number of amendments to the *Rules of Court* product, resulting in increased sales. Increases can also be traced to cost savings in production which allowed for greater numbers of products to produce and sell.

Public Affairs Bureau goals

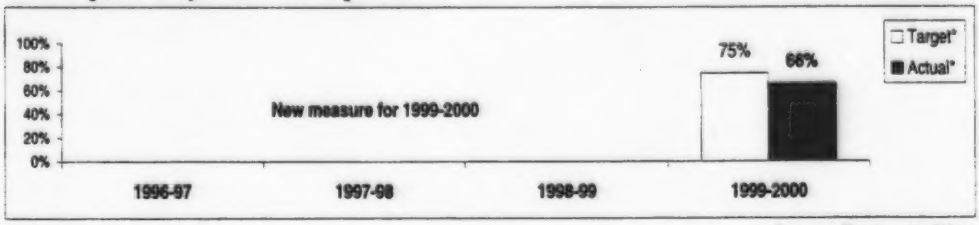
1. Increase communications with Albertans in the areas they identify as top priorities
2. Make government information more accessible to Albertans
3. Improve the coordination and efficiency of communications across government
4. Deliver products and services that allow us to meet or exceed revenue projections and customer needs

Public Affairs Bureau - Performance Measures

Public Satisfaction with Government Communications in Priority Areas

This measure is related to the goal of increasing communications with Albertans in the areas they identify as top priorities. It rates Albertans' satisfaction with the type of information they receive, either directly from the government or through other sources, in areas previously identified as priorities.

* Represents the total of "Very" and "Somewhat" satisfied responses



Source: Environics West

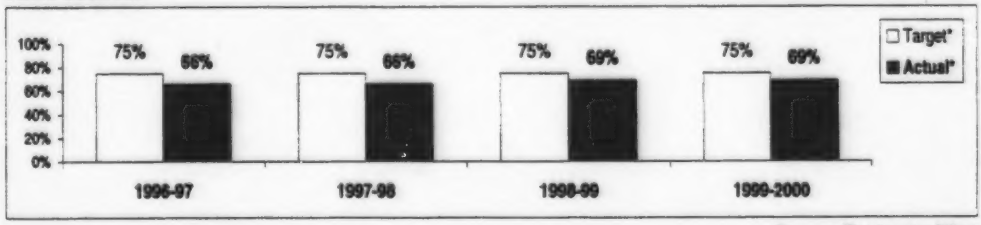
1999-2000 results reflect telephone interviews with 1,006 adult Albertans conducted from June 26 to July 4, 2000. Respondents were randomly selected from across the province. A sample of this size within the given population produces results which are reliable to within plus or minus 3.1% 19 times in 20.

The figure shown represents the averaged results of satisfaction with the type of information received in five priority areas, specifically the economy, taxes, health care, fiscal spending and education. The 1999-2000 result of 66% is less than the target of 75%. The reason given most often by repondents who indicated they were dissatisfied was that they did not receive enough information.

Public Satisfaction with Government Information

This measurement is related to the Bureau's goal of making government information more accessible. It rates Albertans' overall satisfaction level with the information they receive about government programs and services either directly from the government or through other sources.

* Represents the total of "Very" and "Somewhat" satisfied responses

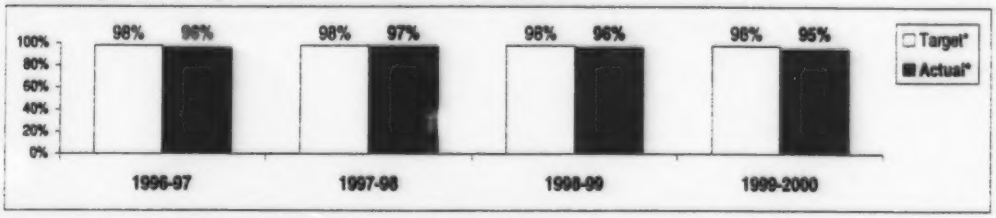


Source: Environics West

1999-2000 results reflect telephone interviews with 1,006 adult Albertans conducted from June 26 to July 4, 2000. Respondents were randomly selected from across the province. A sample of this size within the given population produces results which are reliable to within plus or minus 3.1% 19 times in 20.

Public Satisfaction with RITE and Queen's Printer Bookstore

This measurement relates to the goal of making government information more accessible. It rates the satisfaction levels of Albertans using the RITE Telephone System to access government and obtain information. It also measures how satisfied customers are with the services provided by the Queen's Printer Bookstore.



* Represents the total of "Very" and "Generally" satisfied responses

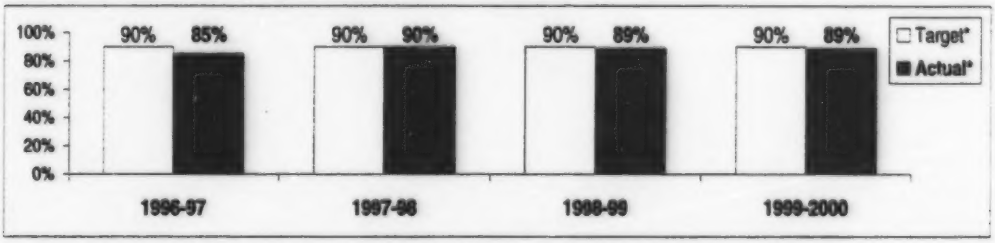
Queen's Printer Bookstore results were obtained through surveys mailed to one third of the clients selected at random from the active customer database. 207 surveys were returned. The survey took place in March and April 2000.

RITE results reflect the responses of 301 system users during telephone interviews conducted in March and April 2000. Those surveyed were selected from a total respondent list of 555 names which was compiled in March when RITE users were asked if they would participate in a satisfaction survey.

The surveys were compiled internally by the Bureau. The figures shown reflect the averaged results of multiple questions. Results have also been averaged to give both groups' responses equal weight. "Doesn't Apply" and no response replies are not included in the calculation of results.

Government Client Satisfaction

This measurement is related to the goals of improving the coordination and efficiency of communications across government. It rates government client satisfaction levels with the communications services provided by the Bureau.



* Represents the total of "Very" and "Generally" satisfied responses

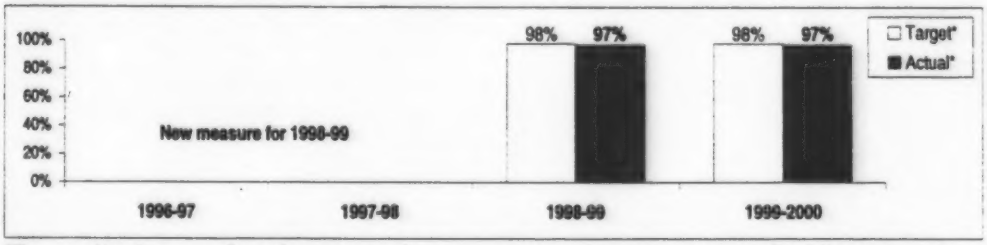
Communications Directors provided lists of departmental clients comprised of 146 executive committee members and 369 directors. Surveys were mailed to these clients. 79 executives and 176 directors responded to the surveys in March and April 2000. Wording on some questions was simplified from previous years to make the survey faster and easier for respondents.

The surveys were compiled internally by the Bureau. The figures shown reflect the averaged results of multiple questions. Results have also been averaged to give both executives' and directors' responses equal weight. "Doesn't Apply" and no response replies are not included in the calculation of results.

Customer Satisfaction with Products

This measure is related to the Bureau's goal of delivering products and services that allow us to meet or exceed revenue projections and customer needs. It rates the satisfaction of Queen's Printer Bookstore customers with the products available.

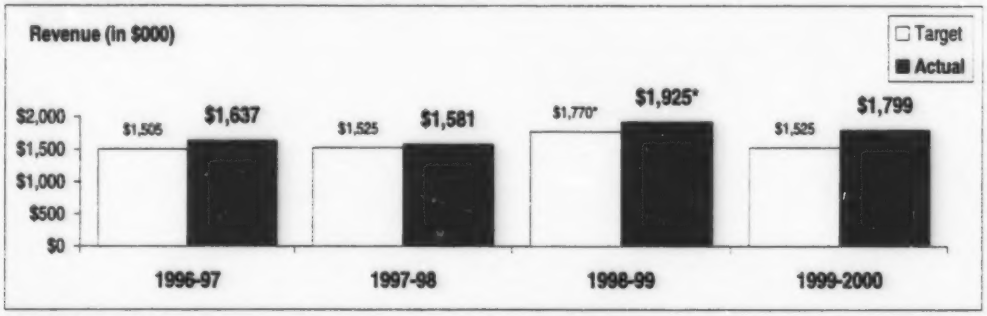
* Represents the total of "Very" and "Generally" satisfied responses



The results shown reflect the averaged responses to two questions regarding the range of products available and the variety of format options included in the survey of Queen's Printer Bookstore customers (see "Public Satisfaction with RITE and QP Bookstores" for methodology)

Revenue Projections

This measure is related to the Bureau's goal of delivering products and services that allow us to meet or exceed revenue projections and customer needs. It compares authorized revenue projections with the results actually achieved.



The Public Affairs Bureau generates revenue though the sale of legislation, government publications and other materials from the Queen's Printer Bookstores in Edmonton and Calgary. A small amount of revenue was also realized between 1996-97 and 1998-99 through chargebacks to agencies, boards and commissions for communications services provided by the Government Communications Group. These chargebacks were discontinued in 1999-2000.

Actual revenues are taken from the audited financial statements of Executive Council. Actual revenues were higher than targets due to increased production as a result of significant amendments and subsequent sales of the *"Rules of Court"*. Revenues were also higher because of an increase in total available products.

*Increases in both the revenue target and actuals for 1998-99 are related to sales of the updated *"Rules of Court"*.

Executive Council

1999-2000

Annual Report

Financial Information

Ministry of Executive Council Financial Statements

March 31, 2000

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AUDITOR GENERAL *Alberta*

AUDITOR'S REPORT

To the Members of the Legislative Assembly

I have audited the statement of financial position of the Ministry of Executive Council as at March 31, 2000 and the statements of operations and changes in financial position for the year then ended. These financial statements are the responsibility of the Ministry's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

The Ministry of Executive Council is required to follow the corporate government accounting policies and reporting practices as disclosed in Note 2. These accounting policies have been established by Alberta Treasury and are consistent across ministries. With certain exceptions, the basis of accounting is in accordance with generally accepted accounting principles. My reservation of opinion in this auditor's report identifies the exceptions from generally accepted accounting principles that arise from following the accounting policies established by Alberta Treasury.

The following accounting policies are exceptions from generally accepted accounting principles:

Capitalization of Assets

Capital assets costing less than $15,000 have been expensed in the year acquired and have not been recognized as an asset in the accompanying statement of financial position. Consequently, the annual amortization of these assets has not been recognized in the statement of operations. In my view, an amount of approximately $146,000, representing the net book value of these assets as at March 31, 2000, should be recognized in these financial statements. The effect of this understatement of assets is to overstate expenses by approximately $28,000 for the year ended March 31, 2000.

Excluded direct costs

Certain accommodation, travel and administration costs incurred in the operation of the Ministry have not been included in expenses. These costs, estimated at $2,070,000, are recorded by the ministries that paid the expenses on behalf of the Ministry of Executive Council.

In my opinion, except for the effect of the matters discussed in the preceding sections, these financial statements present fairly, in all material respects, the financial position of the Ministry of Executive Council as at March 31, 2000 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles.

Peter Valentine

FCA

Auditor General

Edmonton, Alberta

May 24, 2000

Ministry of Executive Council
Statement of Operations
For the year ended March 31, 2000

(in thousands)

	2000 Budget (Schedule 3)	2000 Actual	1999 Actual
Revenues (Schedule 1)			
Other Revenue	$ 1,525	$ 1,812	$ 1,953
	1,525	1,812	1,953
Expenses			
Voted (Schedules 1, 2, 4)			
Office of the Premier/General Administration	4,548	4,554	3,618
Public Affairs	8,731	8,715	8,664
	13,279	13,269	12,282
Valuation adjustments			
Provision for Vacation Pay	-	(25)	71
	13,279	13,244	12,353
Net Operating Results	$ (11,754)	$ (11,432)	$ (10,400)

The accompanying notes and schedules are part of these financial statements.

Ministry of Executive Council
Statement of Changes in Financial Position
For the year ended March 31, 2000

	(in thousands) 2000	1999
Operating Transactions		
Net Operating Results	$ (11,432)	$ (10,400)
Non-cash items:		
Valuation Adjustments	25	(71)
	(11,407)	(10,471)
Decrease (increase) in Accounts Receivable	(20)	8
Decrease (increase) in Advances	7	4
Decrease (increase) in Inventory	(204)	(10)
Increase (decrease) in Accounts Payable	111	(82)
Increase (decrease) in Unearned Revenue	74	-
Cash Provided (Used) by Operating Transactions	(11,439)	(10,551)
Financing Transactions		
Net Transfer from General Revenues	11,610	10,528
Net Cash Provided (Used)	171	(23)
Cash, Beginning of Year	54	77
Cash, End of Year	$ 225	$ 54

The accompanying notes and schedules are part of these financial statements.

Ministry of Executive Council
Statement of Financial Position
As at March 31, 2000

	(in thousands) 2000	1999
ASSETS		
Cash	$ 225	$ 54
Accounts Receivable	81	61
Advances	2	9
Inventory for Resale (Note 2)	385	181
	$ 693	$ 305
LIABILITIES		
Accounts Payable and Accrued Liabilities	$ 2,257	$ 2,121
Unearned Revenue	$ 74	$ -
	2,331	2,121
NET LIABILITIES		
Net Liabilities at Beginning of Year, As Restated (Note 3)	(1,816)	(1,944)
Net Operating Results	(11,432)	(10,400)
Net Transfer from General Revenues	11,610	10,528
Net Liabilities at End of Year	(1,638)	(1,816)
	$ 693	$ 305

The accompanying notes and schedules are part of these financial statements.

Ministry of Executive Council
Notes to the Financial Statements
For the year ended March 31, 2000

NOTE 1 AUTHORITY

The Ministry of Executive Council operates under the authority of the Government Organization Act, Statutes of Alberta. The President of Executive Council is responsible for administering the Queen's Printer Act.

The Ministry of Executive Council administers the following entities:

- Office of the Premier/General Administration
- Public Affairs Bureau

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared in accordance with the following accounting policies that have been established by government for all ministries. The recommendations of the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants are the primary source for the disclosed basis of accounting. Recommendations of the Accounting Standards Board of the Canadian Institute of Chartered Accountants, other authoritative pronouncements, accounting literature and published financial statements relating to either the public sector or analogous situations in the private sector are used to supplement the recommendations of the Public Sector Accounting Board where it is considered appropriate.

(a) Reporting Entity

The reporting entity is the Ministry of Executive Council. This entity consists of the activities of the Department of Executive Council (which includes the entities listed in Note 1). All significant transactions between these entities have been eliminated.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administrated by the Provincial Treasurer. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net transfer to/from General Revenues is the difference between all cash receipts and all cash disbursements made.

(b) Basis of Financial Reporting

Revenues

All revenues are reported on the accrual method of accounting. Cash received for which goods or services have not been provided by year-end is recorded as unearned revenue.

Internal Government Transfers

Internal government transfers are transfers between entities within the government reporting entity where the entity making the transfer does not receive any goods or services directly in return.

Dedicated Revenue

Dedicated revenue initiatives provide a basis for authorizing spending. Dedicated revenues must be shown as credits or recoveries in the details of the Government Estimates for a supply vote. If actual dedicated revenues are less than budget and total voted expenses are not reduced by an amount sufficient to cover the deficiency in dedicated revenues, the following year's voted expenses are encumbered. If actual dedicated revenues exceed budget, the Ministry may, with the approval of the Treasury Board, use the excess revenue to fund additional expenses on the program. Schedule 1 discloses information on the Ministry's dedicated revenue initiatives.

Expenses

Expenses represent the costs of resources consumed during the year on the Ministry's operations.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (CONTINUED)

Pension costs included in these statements comprise the cost of employer contributions for current service of employees during the year and additional employer contributions for service relating to prior years.

Certain expenses, primarily for office space, legal advice, and banking services, incurred on behalf of the Ministry by other Ministries are not reflected in the Statement of Operations. Schedule 5 discloses information on these related party transactions.

Valuation Adjustments

Valuation adjustments include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

Assets

Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals as well as inventories held for resale. Inventories consists of statutes, pamphlets and other publications held for resale and development costs amounting to $202,000 relating to the Revised Statues of Alberta 2000. Inventories are valued at the lower of cost or net realizable value.

Assets acquired by right are not included. Capital assets of the Ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is $100,000 and the threshold for all other capital assets is $15,000.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (CONTINUED)

Liabilities

Liabilities represent all financial claims payable by the Ministry at fiscal year end.

Net Assets/Net Liabilities

Net assets/net liabilities represents the difference between the value of assets held by the Ministry and its liabilities.

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of accounts receivable, advances, accounts payable and accrued liabilities and unearned revenues are estimated to approximate their book values.

NOTE 3 REORGANIZATION

There were some changes in the responsibilities of the Ministry as a result of a major reorganization announced by the government on May 25, 1999 and transfers of responsibility announced throughout the year. Comparatives for 1999 have been restated as if the Ministry had always been assigned its current responsibilities.

	1999 (in thousands)
Net liabilities, as previously reported at March 31,1998	$ (2,071)
Transfer from Department of International and Intergovernmental Relations (Protocol)	(53)
Transfer to Department of Resource Development (Northern Alberta Development Council)	180
Net liabilities, as restated at March 31,1998	$ (1,944)

NOTE 4 PENSIONS

The Ministry participates in the multiemployer pension plans, Management Pension Plan and Public Service Pension Plan. The Ministry also participates in the multiemployer Supplementary Retirement Plan for Public Service Managers established by the government effective July 1, 1999. The expense for these pension plans is equivalent to the annual contribution of $694,000 for the year ended March 31, 2000 (1999 - $561,000).

At December 31, 1999, the Management Employees Pension Plan reported a surplus of $46,019,000 (1998-$4,355,000) and the Public Service Pension Plan reported a surplus of $517,020,000 (1998-$406,445,000). At December 31, 1999, the Supplementary Retirement Plan for Public Service Managers had a surplus of $33,000.

NOTE 5 COMPARATIVE FIGURES

Certain 1999 figures have been reclassified to conform to the 2000 presentation.

NOTE 6 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Senior Financial Officer and the Deputy Minister.

Ministry of Executive Council
Schedule to Financial Statements

Schedule 1

Dedicated Revenue Initiatives
For the year ended March 31, 2000

(in thousands)

	2000 Authorized Budget	2000 Actual	1999 Actual
Public Affairs			
3.0.2 Communication Services - Revenue	-	-	10
3.0.2 Communication Services - Expenses	-	-	4,282
Net (Expense)	$ -	$ -	$ (4,272)
Public Affairs			
3.0.4 Queen's Printer Bookstores - Revenue	1,525	1,799	1,915
3.0.4 Queen's Printer Bookstores - Expenses	1,496	1,308	1,439
Net Revenue	$ 29	$ 491	$ 476
Total			
Dedicated Revenue	1,525	1,799	1,925
Expense	1,496	1,308	5,721
Net Revenue (Expense)	$ 29	$ 491	$ (3,796)

Dedicated revenue initiatives provide a basis for authorizing spending. Dedicated revenues must be shown as credits or recoveries in the details of the Government Estimates for a supply vote. If actual dedicated revenues are less than budget and total voted expenses are not reduced by an amount sufficient to cover the deficiency in dedicated revenues, the following year's expense are encumbered. If actual dedicated revenues exceed budget, the Ministry may, with the approval of the Treasury Board, use the excess revenue to fund additional expenses on the program.

3.0.2 Communication Services is no longer a dedicated revenue initiative in 1999/2000. The Public Affairs Bureau charges government entities for a portion of the communications services it provides through the Government Communications Group.

3.0.4 The Queen's Printer Bookstore generates revenue through the sale of legislation documents and other government publications.

The revenue and expenses of these initiatives are included in the Ministry's revenues and expenses.

Ministry of Executive Council
Schedule to Financial Statements

Schedule 2

Expenses Detailed by Object
For the year ended March 31, 2000

(in thousands)

	2000		1999
	Budget (a)	Actual	Actual
Voted:			
Salaries, Wages and Employee Benefits	$ 10,134	$ 10,730	$ 10,129
Supplies and Services	2,985	2,570	2,221
Supplies and Services from Support Service Arrangements with Related Parties (b)	50	49	27
Grants	-	-	-
Financial Transactions and Other	110	130	106
Amortization of Capital Assets	-	-	-
Total Voted Expenses before Recoveries	$ 13,279	$ 13,479	$ 12,483
Less: Recovery from Support Service Arrangements with Related Parties (c)	-	(210)	(201)
Total Voted Expenses	$ 13,279	$ 13,269	$ 12,282

(a) Effective April 1, 1999, the responsibilities of the Ministry changed as a result of a major reorganization and other transfers of responsibility announced by the government during the year. This budget amount has restated the 1999-2000 Government and Lottery Fund Estimates that were approved April 29, 1999 for both the major reorganization and transfers of responsibility authorized during the year. The breakdown of expenses by object is based on management's best estimate.

(b) The Ministry receives financial and administrative services from the Department of Treasury.

(c) Start up costs totalling $283,651 for Alberta Corporate Service Centre were charged to all departments. Costs funded by the department in excess of its share were recovered from all other departments.

Prior to being dismantled in 1999 the Administrative Services Centre charged for support services.

Executive Council
Schedule to Financial Statements

Budget
For the year ended March 31, 2000

Schedule 3

(in thousands)

	1999-2000 Estimates Restated (a)	1999-2000 Budget Restated	Authorized Supplementary (b)	1999-2000 Authorized Budget
Revenues:				
Other Revenue	$ 1,525	$ 1,525	$ -	$ 1,525
	1,525	1,525	-	1,525
Expenses:				
Voted Expenses				
Office of the Premier/General Administration	$ 4,548	$ 4,548	$ 162	$ 4,710
Public Affairs	8,731	8,731	240	8,971
	13,279	13,279	402	13,681
Statutory Expenses				
Other	-	-	-	-
Valuation Adjustments				
Provision for Vacation Pay	-	-	-	-
Total Expenses	$ 13,279	$ 13,279	$ 402	$ 13,681
Net Operating Results	$ (11,754)	$ (11,754)	$ (402)	$ (12,156)

Ministry of Executive Council
Schedule to Financial Statements

Expenses by Element to Authorized Budget
Schedule 4

For the year ended March 31, 2000

(in thousands)

		1999-2000 Estimates Restated (a)	1999-2000 Budget Restated	Authorized Supplementary (b)	1999-2000 Authorized Budget	1999-2000 Actual Expense	Unexpended (Over Expended)
Voted Expenses							
Office of the Premier/General Administration							
1.0.1	Office of the Premier/General Administration	$ 4,373	$ 4,373	$ 162	$ 4,535	$ 4,380	$ 155
1.0.2	Office of the Lieutenant Governor	175	175	-	175	174	1
		4,548	4,548	162	4,710	4,554	156
Public Affairs							
3.0.1	Administrative Services	862	862	240	1,102	1,096	6
3.0.2	Communication Services	4,578	4,578	-	4,578	4,530	48
3.0.3	Communications Technologies	500	500	-	500	489	11
3.0.4	Queen's Printer Bookstores	1,496	1,496	-	1,496	1,308	188
3.0.5	Publishing Services	555	555	-	555	548	7
3.0.6	RITE System	740	740	-	740	744	(4)
		8,731	8,731	240	8,971	8,715	256
	Total Voted Expenses	$ 13,279	$ 13,279	$ 402	$ 13,681	$ 13,269	$ 412

(a) Effective April 1, 1999, the responsibilities of the Ministry changed as a result of a major reorganization and other transfers of responsibility announced by the government during the year. This budget amount has restated the 1999-2000 Government and Lottery Fund Estimates that were approved on April 29, 1999 for both the major reorganization and other transfers of responsibility authorized during the year.

(b) Supplementary Estimates #2 were approved on March 14, 2000. Treasury Board approval is pursuant to section 29(1.1) of the Financial Administration Act (for net budgeted initiatives).

Ministry of Executive Council
Schedule to Financial Statements

Schedule 5

Related Party Transactions
For the year ended March 31, 2000

Related parties are those entities consolidated in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties recorded at the amount of consideration agreed upon between the related parties:

	Other Entities (in thousands)	
	2000	1999
Revenues:		
Other	$ 183	$ 191
	183	191
Expenses:		
Other Services	213	240
	213	240
Receivable from	$ 1	$ 2

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements.

	Other Entities (in thousands)	
	2000	1999
Expenses (notional):		
Accommodation	$ 672	$ 595
Other services	1,398	1,975
	$ 2,070	$ 2,570

Ministry of Executive Council
Schedule of Financial Statements

Salary and Benefits Disclosure **Schedule 6**
For the Year Ended March 31, 2000

	2000			1999
	Salary (2)	Benefits & Allowances (3)	Total	Total
CURRENT EXECUTIVES: (1)	$	$	$	$
Senior Officials				
Deputy Minister (4)	170,182	35,738	205,920	158,769
Chief of Staff (4)	131,317	33,326	164,643	140,203
Director,South Alberta Office (4)	93,565	30,495	124,060	103,915
Deputy Secretary to Cabinet (4)	116,889	30,876	147,765	124,826
Director of Communications	93,804	24,102	117,906	104,570
Director of Operations (5)	40,179	16,111	56,290	-
Managing Director, Public Affairs Bureau (4)	135,239	33,684	168,923	146,861
Executives				
Office of the Premier /General Administration				
Chief of Protocol	88,352	17,501	105,853	-
Executive Director, Policy Coordination (6)	44,649	6,974	51,623	-
Public Affairs Bureau				
Executive Director, Communications Resources	96,988	15,748	112,736	108,625
Director, Human Resources and Administration	83,476	16,760	100,236	94,455
FORMER EXECUTIVES: (1)				
Senior Officials				
Deputy Minister (4) (7)	62,185	62,090	124,275	184,496
Executives				
Executive Director, Policy Coordination (8)	38,614	6,063	44,677	80,048
Executive Director, Corporate Communications (9)	62,492	19,433	81,925	106,721

Notes

1 Prepared in accordance with Treasury Board Directive 12/98.The schedule includes the salary and benefits of:
Current Executives:
This includes the salary and benefits of the last incumbent.Where the last incumbent has held the position for part of the year, his/her salary and benefits as an executive in previous positions within the government reporting entity are also included.
Former Executives:
This includes the salary and benefits of former executives who left the government during the year or who no longer hold an executive position with the government.

2 Salary includes regular base pay , bonuses , overtime and lump sum payments.

3 Benefits and allowances include the government 's share of all employee benefits and contributions or payments made on behalf of employees including pension, health care, dental coverage, group life insurance, short and long term disability plans, WCB premiums, professional memberships and tuition fees.
Benefits and allowances includes the following vacation payouts:
Chief of Staff $ 8,631 (1999 $ Nil); Director, South Alberta Office $ 12,355 (1999 $ Nil); Deputy Secretary to Cabinet $ 4,719 (1999 $ Nil); Director of Communications $9,644 (1999 $ Nil); Director of Operations $ 9,267 (1999 N/A) Chief of Protocol $ 3,137 (1999 N/A); Managing Director, Public Affairs Bureau $ 8,895 (1999 $ 5,012); Director Human Resources and Administration $2,874 (1999 $ 3,517); Former Deputy Minister $ 48,541 (1999 $ Nil); Former Executive Director, Corporate Communications $9,151 (1999 $ 6,600)

4 Automobile provided, no dollar amount included in benefits and allowances figures. Includes payments in lieu of provision of an automobile where the employee was eligible for an automobile but chose not to take it.

5 The incumbent occupied the position from October 1,1999.

6 The incumbent occupied the position from September 8,1999.

7 The incumbent left government on September 1,1999.

8 The incumbent occupied the position for 5 months in 2000, and 9.5 months in 1999.

9 The incumbent left government on November 19,1999.

ALPHABETICAL LIST OF ENTITIES' FINANCIAL INFORMATION IN MINISTRY ANNUAL REPORTS

ENTITIES INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Ministry, Department, Fund or Agency	*Ministry Annual Report*
Agriculture Financial Services Corporation	Agriculture, Food and Rural Development
Alberta Agricultural Research Institute	Innovation and Science
Alberta Alcohol and Drug Abuse Commission	Health and Wellness
Alberta Dairy Control Board	Agriculture, Food and Rural Development
Alberta Energy and Utilities Board	Resource Development
Alberta Foundation for the Arts	Community Development
Alberta Gaming and Liquor Commission	Gaming
Alberta Government Telephones Commission, The	Treasury
Alberta Heritage Foundation for Medical Research Endowment Fund	Treasury
Alberta Heritage Savings Trust Fund	Treasury
Alberta Heritage Scholarship Fund	Treasury
Alberta Historical Resources Foundation, The	Community Development
Alberta Informatics Circle of Research Excellence Inc.	Innovation and Science
Alberta Insurance Council	Treasury
Alberta Municipal Financing Corporation	Treasury
Alberta Oil Sands Technology and Research Authority	Innovation and Science
Alberta Opportunity Company	Agriculture, Food and Rural Development
Alberta Pensions Administration Corporation	Treasury
Alberta Petroleum Marketing Commission	Resource Development
Alberta Research Council Inc.	Innovation and Science
Alberta Risk Management Fund	Treasury
Alberta School Foundation Fund	Learning
Alberta Science, Research and Technology Authority	Innovation and Science
Alberta Securities Commission	Treasury
Alberta Social Housing Corporation	Community Development
Alberta Sport, Recreation, Parks and Wildlife Foundation	Community Development
Alberta Treasury Branches	Treasury
ATB Investment Services Inc.	Treasury

Awasak Child and Family Services Authority	Children's Services
Calgary Rocky View Child and Family Services Authority	Children's Services
Child and Family Services Authority – Region 13	Children's Services
Child and Family Services Authority – Region 14	Children's Services
Credit Union Deposit Guarantee Corporation	Treasury
Crop Reinsurance Fund of Alberta	Agriculture, Food and Rural Development
Department of Agriculture, Food and Rural Development	Agriculture, Food and Rural Development
Department of Children's Services	Children's Services
Department of Community Development	Community Development
Department of Environment	Environment
Department of Gaming	Gaming
Department of Health and Wellness	Health and Wellness
Department of Innovation and Science	Innovation and Science
Department of Justice	Justice
Department of Learning	Learning
Department of Resource Development	Resource Development
Department of Treasury	Treasury
Diamond Willow Child and Family Services Authority	Children's Services
Environmental Protection and Enhancement Fund	Environment
Gainers Inc.	Treasury
Government House Foundation, The	Community Development
Hearthstone Child and Family Services Authority	Children's Services
Historic Resources Fund	Community Development
Human Rights, Citizenship and Multiculturalism Education Fund	Community Development
Keystone Child and Family Services Authority	Children's Services
Lottery Fund	Gaming
Ma'Mowe Capital Region Child and Family Services Authority	Children's Services
Metis Settlements Child and Family Services Authority	Children's Services
Ministry of Agriculture, Food and Rural Development	Agriculture, Food and Rural Development
Ministry of Children's Services	Children's Services
Ministry of Community Development	Community Development
Ministry of Economic Development[1]	Economic Development
Ministry of Environment	Environment
Ministry of Executive Council [1]	Executive Council
Ministry of Gaming	Gaming

Ministry of Government Services[1]	Government Services
Ministry of Health and Wellness	Health and Wellness
Ministry of Human Resources and Employment[1]	Human Resources and Employment
Ministry of Infrastructure[1]	Infrastructure
Ministry of Innovation and Science	Innovation and Science
Ministry of International and Intergovernmental Relations[1]	International and Intergovernmental Relations
Ministry of Justice	Justice
Ministry of Learning	Learning
Ministry of Municipal Affairs[1]	Municipal Affairs
Ministry of Resource Development	Resource Development
Ministry of Treasury	Treasury
N.A. Properties (1994) Ltd.	Treasury
Natural Resources Conservation Board	Environment
Neegan Awas'sak Child and Family Services Authority	Children's Services
Persons with Developmental Disabilities Calgary Region Community Board	Health and Wellness
Persons with Developmental Disabilities Central Alberta Community Board	Health and Wellness
Persons with Developmental Disabilities Edmonton Community Board	Health and Wellness
Persons with Developmental Disabilities Foundation	Health and Wellness
Persons with Developmental Disabilities Michener Centre Facility Board	Health and Wellness
Persons with Developmental Disabilities Northeast Alberta Community Board	Health and Wellness
Persons with Developmental Disabilities Northwest Alberta Community Board	Health and Wellness
Persons with Developmental Disabilities Provincial Board	Health and Wellness
Persons with Developmental Disabilities South Alberta Community Board	Health and Wellness
Ribstone Child and Family Services Authority	Children's Services
S C Financial Ltd.	Treasury
Sakaigun Asky Child and Family Services Authority	Children's Services
Sakaw Askiy Child and Family Services Authority	Children's Services
Silver Birch Child and Family Services Authority	Children's Services
Southeast Alberta Child and Family Services Authority	Children's Services
Sun Country Child and Family Services Authority	Children's Services
Supplementary Retirement Plan Reserve Fund	Treasury

Victims of Crime Fund	Justice
West Yellowhead Child and Family Services Authority	Children's Services
Wild Rose Foundation, The	Community Development
Windsong Child and Family Services Authority	Children's Services

[1] Ministry includes only the department so separate department financial statements are not necessary.

ENTITIES NOT INCLUDED IN THE CONSOLIDATED GOVERNMENT REPORTING ENTITY

Fund or Agency	*Ministry Annual Report*
Alberta Cancer Board	Health and Wellness
Alberta Heritage Foundation for Medical Research	Innovation and Science
Alberta Mental Health Board	Health and Wellness
Alberta Teachers' Retirement Fund Board	Learning
Improvement Districts Trust Account	Municipal Affairs
Local Authorities Pension Plan	Treasury
Long-Term Disability Income Continuance Plan -Bargaining Unit	Human Resources and Employment
Long-Term Disability Income Continuance Plan -Management, Opted Out and Excluded	Human Resources and Employment
Management Employees Pension Plan	Treasury
Provincial Judges and Masters in Chambers Pension Plan	Treasury
Public Post Secondary Institutions[2]	Learning
Public Service Management (Closed Membership) Pension Plan	Treasury
Public Service Pension Plan	Treasury
Regional Health Authorities	Health and Wellness
School Boards	Learning
Special Areas Trust Account	Municipal Affairs
Special Forces Pension Plan	Treasury
Universities Academic Pension Plan	Treasury
Workers' Compensation Board	Human Resources and Employment